

ÆON CREDIT SERVICE



Q4 FYE23 Financial Results

11 April 2023





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REVIEW OF FYE2023



— Overview of Key Business Groups in FYE23

Improving performance despite challenging landscape



- Incentivizing selected merchants for good score customers, contributed >30% sales
- Direct partnership with Honda, increased sales (+44% vs. FYE22)

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Achievements in FYE2023

Digitalisation to meet Customer Needs





UI/UX Enhancement of AEON Wallet



Upgraded AEON Wallet usability and enabled loan repayment with better UI/UX

- Deploy E-donation via member point, repayment and refund function in end Dec'22, E-statement function available for all products
- □ Embedded financial service in AEON Wallet



Easy Payment Digital On-Boarding

- □ Instant Conditional Approval Process live in Sep'22
- Personal Financing End-to-End Digital on Boarding process live in Q1 FYE23
- □ Reached out to 1.1k merchants and will further expand to target 6.5k merchants Results
 - Digital Pre-Assessment Process

Contact verification with e-KYC

- TAT 15 mins and over 20k applications since launch
- > Waive of income document

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Example 2 Achievements in FYE2023 (Cont'd)

Sustainability progress





Established a sustainable HR structure:

- □ Launched employee reward roadmap
- Building sustainable talent pipeline and Management Trainee program
- □ Conducted e-NPS survey (score 83%)
- Introduced Competency Based Training (28.2 training hours for Management and 15.2 hours for Non-Management staffs)



3 years roadmap with 21 key initiatives

Completed carbon emission profile for scope 1

Long-Term FY2050: Net Zero

Reduction

Eco Printila

Wanter 38

Cards

Mainstream EV Baseness

Disensial Inclusivity

United States

Solar Fartel

Adapte

Employee HEV and

SEN Prosterio

Entreproveness manual Literacy

> Green Barrowings

Road Safety Averages

Sustainability Statement

o Sustainability Framework

Activities

Columnation

Micro Financing for

Mid-Term FY2030: Carbon Neutrality

Focus Area

□ Formulated :

& 2

Ility Sustainability – Linked Loan (SLL)

Sustainability

- Secured total RM600 mil from CIMB, MUFG and MIZUHO
- Offer green and social financing
- Scope 1&2 carbon emission reduction

CSR Activities

Collaboration with Malaysian AEON Foundation (MAF) conducted 28 CSR activities, invested 6,292 hours in volunteer activities across the region

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FYE2023 Review



	Indicators FYE23	Actual FYE23	Remark
Loan Growth	> 10%	9.9%	 Marginally lower mainly impacted by supply disruption and credit portfolio tightening for Vehicle Financing, mitigated by merchant incentive program Low application count for Personal Financing in first half year impacted by special EPF withdrawal scheme, recovered in second half year through effective marketing campaigns
Cost-to-Income	< 60%	53.0%	 Increased revenue from loan growth and higher fee income attributed to higher transactions volume Discipline cost management
Dividend Payout Ratio	> 30% of PAT	*30.26%	 Proposed final dividend of 21.00 sen per share Together with the interim dividend, full year dividend amounts to 49.50 sen per share
ROE	> 15%	18.8%	Strong net profit growth translating to ROE of 18.8%

* Final dividend subject to the approval of shareholders at the forthcoming Annual General Meeting



Consistently payout >30% of PAT to our valued shareholders





* Declared special dividend in conjunction with AEON Credit's 25th Anniversary celebration

** Subject to the approval of shareholders at the forthcoming Annual General Meeting



FINANCIAL OVERVIEW



— Financial Performance

Commendable Earnings growth backed by strong asset fundamental



		FYE21	FYE22	FYE23	ΥοΥ
	Revenue	RM1,561.7M	RM1,524.9M	RM1,640.2M	+7.6%
Profitability	РВТ	RM324.9M	RM526.8M	RM547.0M	+3.8%
Fromability	PAT	RM234.0M	RM365.4M	RM417.7M	+14.3%
	ROE	13.8%	19.2%	18.8%	-0.4%
	Transaction & Financing Volume	RM4.2B	RM4.8B	RM6.2B	+31.0%
Asset Quality	Gross Financing Receivables	RM10.1B	RM9.9B	RM10.8B	+9.9%
ASSEL Quality	Loan Loss Coverage Ratio	339%	289%	252%	-37%
	Non-Performing Loan (NPL)	2.46%	2.66%	2.89%	+0.23%
Capital	Net Credit Cost (NCC)	3.74%	1.47%	2.57%	+1.1%
Capital	Capital Adequacy Ratio (CAR)	24.0%	26.8%	27.1%	+0.3%

Income Statement – Q4FYE23

Healthy growth trajectory across all fronts





E Shareholder Value & Capital Management

Strong capital base supported by solid fundamentals with ample headroom for growth





— Total Transaction & Financing Volume – FYE23



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Volume (RM mil)	FYE21	FYE22	FYE23	ΥοΥ
Motorcycle Financing	1,409	1,298	1,757	35.4%
Auto Financing	409	487	741	52.2%
Vehicle Financing Group	1,818	1,785	2,498	39.9%
Credit Card	1,476	1,457	1,628	11.8%
E-money	148	186	179	-3.9%
Payment Business Group	1,624	1,643	1,807	10.0%
Personal Financing	567	1,008	1,511	49.9%
Objective Financing	216	329	425	29.4%
SME Financing	4	4	6	39.3%
Personal Financing Group	787	1,341	1,942	44.8%
Total	4,229	4,769	6,247	31.0%

🗆 Financir	ıg volu	me i	increase	ed by	/ 3	9.9%
despite	tighter	ning	credit	poli	су	and
supply	chain	disr	ruption	for	Ve	hicle
Financir	ng Grou	p sin	ce last y	<i>'ear</i>		

- Credit card sales growth attributed to higher average spending via AEON group collaboration campaigns
- Despite lower volume in Q1 due to EPF withdrawal scheme, Personal Financing grew by 49.9% YoY driven by our effective marketing campaigns
- Continuously focus on market penetration via digital onboarding and simplify the pre-assessment process
- Expand direct sales team nationwide to drive credit card recruitment



All key segments registered growth following increasing in financing volume



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9.2% 28.6% 35.0% FYE21	21.4% 4.7% 0.2% 0.9%	8.8% 27.3% 1% FYE22	20.8% 4.7% 0.3% 0.9%	FYE23	6% 5.9% 6% 1.0%
Volume (RM mil)	FYE21	FYE22	FYE23	ΥοΥ	Revenue higher by 7.6% contributed by higher
Motorcycle Financing	548	566	602	6.3%	interest income of RM74.9 mil and higher fee income of
Auto Financing	334	317	322	1.6%	RM40.5 mil, supported by
Vehicle Financing Group	882	883	924	6.4%	higher financing volume
Credit Card	144	134	149	10.9%	Higher credit card income of
E-money	13	14	16	16.0%	10.9% contributed by
Payment Business Group	157	148	165	11.4%	increased in average spending ticket size,
Personal Financing	447	416	444	6.8%	attributed to various
Objective Financing	73	72	97	34.9%	acquisition campaigns
SME Financing	3	2	1	-53.4%	Focus on completion of
Personal Financing Group	523	490	542	10.7%	digital transformation to drive sales and member
Brokerage Fee	0	4	9	135.1%	expansion
Total	1,562	1,525	1,640	7.6%	

— Total Transaction & Financing Volume – Q4FYE23

Sequential Volume Improvement Except Vehicle Financing Group



Volume (RM mil)	Q4 FYE22	Q3 FYE23	Q4 FYE23	QoQ	ΥοΥ	Motorcycle Financing was impacted by credit control
Motorcycle Financing	353	427	369	-13.6%	4.3%	initiative launched in Oct'22; Auto financing volume backed
Auto Financing	163	169	203	20.4%	24.1%	by recovery in stock supply
Vehicle Financing Group	516	596	572	-4.0%	10.6%	To continue driving good score customer via merchant
Credit Card	398	395	429	8.6%	7.7%	incentive program, pre-
E-money	48	42	52	23.9%	8.6%	approval program and telemarketing activities
Payment Business Group	446	437	481	10.1%	7.8%	To simplify digital pre-
Personal Financing	416	400	406	1.6%	-2.3%	assessment and approval
Objective Financing	84	115	135	17.6%	61.7%	process via e-KYC to enhance customer experience
SME Financing	1	1	5	349.5%	488.1%	Expand direct sales team
Personal Financing Group	501	516	546	5.9%	9.2%	nationwide to drive credit card recruitment
Total	1,463	1,549	1,599	3.3%	9.3%	



— Total Gross Financing Receivables

Continual growth of key segments; Personal Financing Group & Vehicle Financing Group



Volume (RM mil)	Q4 FYE22	Q3 FYE23	Q4 FYE23	QoQ	YoY	Increased QoQ to RM10.8 bil
Motorcycle Financing	3,435	3,757	3,754	-0.1%	9.3%	Create continuous awareness of digital
Auto Financing	2,738	2,813	2,858	1.6%	4.4%	onboarding platform for Easy Payment which was
Vehicle Financing Group	6,173	6,570	6,612	0.6%	7.1%	launched in Sep'22 and personal financing target
Credit Card	722	689	718	4.2%	-0.6%	live in Q1 FYE24 to drive take up rate
Personal Financing	2,574	2,862	2,971	3.8%	15.4%	Establish external scoring
Objective Financing	370	461	523	13.3%	41.3%	model for Motorcycle Financing to improve
SME Financing	18	10	12	25.4%	-32.5%	accuracy of credit scoring and to drive Motorcycle
Personal Financing Group	2,962	3,333	3,506	5.2%	18.3%	financing growth
Total	9,857	10,592	10,836	2.3%	9.9%	





Receivables Collection

Maintain balance between sales expansion and credit criteria





Non-Performing Loan (NPL)

Prudent risk and portfolio management





Net Credit Cost (NCC)

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Continuous prudent approach on provisioning





(RM mil)	Q4 FYE22	Q1 FYE23	Q2 FYE23	Q3 FYE23	Q4 FYE23
Total Impairment Loss (IL)	154	37	150	143	117
(-) Bad Debt Recovered	38	55	44	39	44
NCC	116	-18	106	104	73

Impairment Loss (IL) Analysis

Higher IL attributed to higher delinquent receivables and bad debt written off



 attributed by:
 Higher ECL provision of RM31 mil (FYE22: reversal of ECL provision of -RM85.8 mil) due to higher specific provision of RM44.0 mil (FYE22: reversal of -RM118.1 mil), offset by write back of management overlay of RM13.1 mil

Expected Credit Loss (ECL) provision

□ Higher bad debt written off by 7.2%

(RM mil)	FYE20	FYE21	FYE22	FYE23	YoY RM mil	YoY
Write Off	346	357	389	417	28	7.2%
IL Provision	104	151	-86	31	117	-136%
Total IL	450	508	303	448	145	47.6%





Cost-to-Income Ratio (CIR)

FYE23 operational efficiency (excluding IL) improved YoY due to prudent cost management

RM mil	Q4 FYE22	Q4 FYE23	ΥοΥ	FYE22	FYE23	ΥοΥ
Total Operating Income	406.1	481.2	18.5%	1,706.2	1,837.5	7.7%
Personnel Expenses	63.9	67.4	5.4%	226.8	219.4	-3.3%
Advertisement & Promotion	7.3	8.3	14.1%	43.9	30.2	-31.1%
Other Operating Expenses	56.3	77.7	38.1%	274.5	277.2	1.0%
Operating Expenses	127.5	153.4	20.3%	545.2	526.8	-3.4%
Total Impairment Loss	154.7	117.2	-24.2%	303.3	447.8	47.6%
Total Operating Expenses	282.2	270.6	-4.1%	848.5	974.6	14.9%

CIR Trend

 59.0%
 60.0%
 49.7%
 53.0%

 33.2%
 30.2%
 32.0%
 28.7%

 FYE20
 FYE21
 FYE22
 FYE23

 ← CIR (Including IL) (%)
 ← CIR (Excluding IL) (%)
 ← CIR (Excluding IL) (%)

FYE2023

Operating Income increased by 7.7% YoY to RM1.8 bil contributed by higher revenue from all products except for SME Financing with higher receivables recorded

The decrease in operating expenses contributed by effective personal cost management and lower advertisement & promotion expenses due to the shift to digital marketing

Cost to income ratio excluding IL improved to 28.7% compared to 32.0% in FYE22



BUSINESS & OPERATIONAL STRATEGY

Group Strategy for FYE2023 – 2026

Driving growth for a sustainable future



Receivables Growth

Increase profitability by focusing on areas of strength

- Establish card acquisition framework to drive card in circulation growth
- Penetrate new customer segment to increase personal financing market share via digital onboarding process
- Expand used car financing business

Enhance Customer Experience

- Expansion of services and membership
 - Consolidate all AEON members onto a single loyalty member platform

Digital transformation

Uphold service quality digitally by completing the end-to-end onboarding process and the new AEON mobile app to meet customers' evolving needs

Employees Development

- Building employees capabilities
 - Talent development & acquisition
- Employee health, safety, and well-being
- New working environment transformation
- Accelerate IT organisation transformation

Solid ESG Progress

Financial inclusion and accessibility

Embed sustainability initiatives into the business model to expand financial inclusion objectives

Community contribution & transition to a sustainable future

 Contributing to the local community as a responsible corporate citizen







Progression in FYE2024

Continuous enhancement in our Customers' Journey and Experience

New AEON Wallet

- Development of All-New Wallet app
- Integration Express card to the New Wallet app with loyalty point
- Provide credit limit Instant approval to Express card member
- DuitNow integration and digital card issuance



Customer Centric

- Establishment of AEON Group Common ID and Group Data Management Platform to reach AEON Living Zone
- □ AEON point reward to all AEON Group members







Progression in FYE2024 (Cont'd)

Continuous enhancement in our Customers' Journey and Experience

Card Business

- □ AEON Retail collaboration and intensify cross selling activities
- Streamline card feature as a "Must Have Card" to drive settlement and fee income
- Promote online application via AEON Wallet
- □ Target card in circulation increase by 20% YoY





Operational Efficiency

- Accelerate auto approval ratio to 30% by implementing Al scoring models
- □ Advance collection approach via new collection system
- □ Strengthen calling strategy with score and pooling function
- □ Implement telephony system to enhance productivity



Enhance on-boarding experience

Upgrade existing systems

Integrate AI scoring model into approval process





Progression in FYE2024 (Cont'd)

Developing employees and support community's financial needs

Working Environment

- □ Transform new working environment
- □ Talent development & acquisition
- □ Accelerate IT organisation transformation
- □ Modern digital workplace to achieve hybrid environment



ESG & Sustainability

Taskforce on Climate-related Financial Disclosure (TCFD)

To establish climate action framework to oversee climate action performance, risk and opportunity

- □ Sustainability Performance Targets
 - a. Green and Social Financing
 - Hawkers and Petty Traders Financing
 - Green Financing
 - Electric Motorcycle and Scooter Financing
 - b. Scope 1 & 2 Carbon Emission Reduction (base year FYE2022)





FYE2024 Indicators

Continue deliver sustainable returns to shareholders





Growth Drivers

Expand customer base; drive receivable growth, supported by **revitalised branches**, expanded sales force and **digital platforms**

Credit card, Personal Financing and **Vehicle financing** remain as key focus to drive loan growth Accelerate automation to improve our decision-making, maintain **credit discipline** and enhance **asset quality** Maintain strong operation expense discipline whilst continue to invest in marketing, IT and digital infrastructures to drive acquisitions



Digital Bank Timeline for FYE2022 – 2023

Launch within 24 months from April 2022





ACS Digital Berhad

System Development

❑ As the joint venture parties cease negotiation, AEON appointed a technology partner to develop our planned tech stack which has started in Oct'22. AEON will continue with the operational readiness plan as approved by BNM

Operational Readiness Update

- Appointed External Independent Reviewer for Operational Readiness Review (ORR)
- □ Hire of Key personnel completed. CEO joined Digital Bank on 1 Dec 2022





APPENDICES



— Performance Highlights

-21.4

23.4

-52.4

163.1

-24.4

75.7



(RM mil)	Q4 FYE22	Q1 FYE23	Q2 FYE23	Q3 FYE23	Q4 FYE23	QoQ	YoY	FYE22	FYE23	YoY
Total Transaction & Financing Volume	1,463.4	1,486.7	1,612.4	1,548.6	1,599.3	3.3%	9.3%	4,768.6	6,247.0	31.0%
Credit Card	397.9	410.0	394.3	394.8	428.7	8.6%	7.7%	1,456.2	1,627.8	11.8%
Easy Payment Financing	601.6	737.6	767.9	711.8	712.0	0.0%	18.3%	2,118.1	2,929.4	38.3%
Personal Financing	415.8	295.0	409.5	399.8	406.4	1.6%	-2.3%	1,007.9	1,510.6	49.9%
E-Money	48.1	44.1	40.7	42.2	52.2	23.9%	8.6%	186.4	179.2	-3.9%
Total Income	406.1	449.3	447.0	460.0	481.2	4.6%	18.5%	1,706.2	1,837.5	7.7%
Operating Expenses	-282.2	-156.2	-268.1	-279.6	-270.6	-3.2%	-4.1%	-848.5	-974.6	14.9%
Interest Expenses	-79.1	-77.6	-78.8	-78.8	-80.8	2.5%	2.1%	-330.9	-315.9	-4.5%
Profit Before Tax	44.7	215.5	100.0	101.6	129.8	27.8%	189.8%	526.8	547.0	3.8%

-18.0

83.6

-34.5

95.3

92.0%

14.0%

61.0%

307.8%

-161.4

365.4

-129.3

417.7

-19.9%

14.3%

Income Tax

Net Profit

Financial Summary



(RM mil)	Q4 FYE22	Q1 FYE23	Q2 FYE23	Q3 FYE23	Q4 FYE23	QoQ	ΥοΥ
Credit Card	722.0	676.1	675.1	689.1	717.9	4.2%	-0.6%
Card Purchase	701.6	656.9	652.6	664.3	690.6	4.0%	-1.6%
Cash Advance	20.4	19.2	22.5	24.8	27.3	10.2%	34.0%
Personal Financing	2,574.7	2,604.7	2,745.9	2,861.6	2,970.9	3.8%	15.4%
Objective Financing	370.0	390.8	418.4	461.4	522.9	13.3%	41.3%
Motorcycle Financing	3,434.7	3,536.7	3,723.5	3,757.5	3,753.9	-0.1%	9.3%
MOPED	2,680.5	2,769.6	2,941.8	2,974.2	2,975.6	0.0%	11.0%
Superbike	754.2	767.1	781.7	783.3	778.3	-0.6%	3.2%
Auto Financing	2,738.2	2,773.9	2,806.8	2,813.3	2,858.2	1.6%	4.4%
SME Financing	17.8	14.3	11.3	9.6	12.0	25.4%	-32.5%
Total Financing Receivables	9,857.4	9,996.5	10,381.0	10,592.5	10,835.8	2.3%	9.9%
Impairment Loss	-756.3	-712.1	-833.5	-798.7	-787.2	-1.4%	4.1%
Other Assets	1,039.8	1,165.2	952.0	943.8	1,068.5	13.2%	2.8%
Total Assets	10,140.9	10,449.6	10,499.5	10,737.6	11,117.1	3.5%	9.6%
Total Liabilities	7,939.6	8,027.8	8,066.8	8,276.5	8,592.3	3.8%	8.2%
Shareholders' Fund	2,201.3	2,421.8	2,432.7	2,461.1	2,524.8	2.6%	14.7%



(RM mil)	Q4 FYE22	Q1 FYE23	Q2 FYE23	Q3 FYE23	Q4 FYE23	QoQ	YoY	FYE22	FYE23	YoY
Credit Card	35.9	35.3	36.2	38.2	39.3	2.8%	9.5%	134.4	149.0	10.9%
Personal Financing	99.1	102.8	106.9	113.6	121.4	6.8%	22.5%	416.4	444.6	6.8%
Objective Financing	17.5	21.7	22.3	24.7	28.2	14.0%	61.0%	71.8	96.9	34.9%
Motorcycle Financing	128.9	144.6	148.6	154.5	154.0	-0.3%	19.5%	565.9	601.7	6.3%
Auto Financing	74.0	79.4	79.5	80.6	82.5	2.4%	11.5%	316.9	322.0	1.6%
SME Financing	0.6	0.3	0.2	0.2	0.2	18.2%	-62.6%	1.8	0.9	-53.4%
E money	4.6	4.2	3.3	3.7	4.8	30.8%	3.7%	13.8	16.0	16.0%
Brokerage Fee*	2.4	2.3	2.2	2.3	2.3	-1.3%	-5.4%	3.9	9.1	135.1%
Total Revenue	363.0	390.6	399.2	417.8	432.7	3.6%	19.2%	1,524.9	1,640.2	7.6%
Other Operating Income	43.1	58.7	47.8	42.2	48.5	15.2%	12.8%	181.3	197.3	8.9%
Total Operating Income	406.1	449.3	447.0	460.0	481.2	4.6%	18.5%	1,706.2	1,837.5	7.7%

Note: *AEON Insurance Brokers (M) Sdn Bhd (Formerly known as Insurepro Sdn Bhd) becoming a wholly-owned subsidiary of AEON Credit since Oct 2021



(RM mil)	Q4 FYE22	Q1 FYE23	Q2 FYE23	Q3 FYE23	Q4 FYE23	QoQ	YoY	FYE22	FYE23	YoY
Impairment Loss on Receivables	154.7	37.3	150.0	143.3	117.2	-18.3%	-24.2%	303.3	447.8	47.6%
Personnel Expenses	63.9	43.1	52.5	56.3	67.4	19.6%	5.4%	226.8	219.4	-3.3%
Advertisement & Promotion (A&P)	7.3	8.3	5.8	7.8	8.3	7.5%	14.1%	43.9	30.2	-31.1%
Other Operating Expenses	56.3	67.5	59.8	72.2	77.7	7.7%	38.1%	274.5	277.2	1.0%
Operating Expenses	282.2	156.2	268.1	279.6	270.6	-3.2%	-4.1%	848.5	974.6	14.9%
Interest expenses	79.1	77.6	78.8	78.8	80.8	2.5%	2.1%	330.9	315.9	-4.5%
Total Expenses	361.3	233.8	346.9	358.4	351.4	-2.0%	-2.7%	1,179.4	1,290.5	9.4%



	FYE20	FYE21	FYE22	FYE23
PBT (RM mil)	390.4	324.9	526.8	547.0
PAT (RM mil)	292.0	234.0	365.4	417.7
Weighted average no. of ordinary shares (mil)	255.3	255.3	255.3	255.3
Basic EPS (RM)*	1.07	0.88	1.39	1.60
NTA per share (RM)	6.1	6.6	7.8	9.1
	10.0	10.0	10.0	10.0
ROE (%)*	18.0	13.8	19.2	18.8
ROA (%)*	3.1	2.3	3.6	3.9
Capital Adequacy Ratio (%)	18.9	24.0	26.8	27.1
Debt-to-Equity Ratio (x)	4.6	3.8	3.1	3.0
	10.0	44 7	147	10.0
Share Price (RM)	13.8	11.7	14.7	12.0
PER (x)	12.9	13.3	10.6	7.5
Market Capitalisation (RM mil)	3,500	2,992	3,748	3,064

Note: *Computed based on annualised figures



THANK YOU

Mr Lee Kit Seong Chief Corporate Officer leeks@aeoncredit.com.my Ms Lee Siew Tee Chief Financial Officer stlee@aeoncredit.com.my **Investor Relations Team**

ir_info@aeoncredit.com.my

Level 18, UOA Corporate Tower, Avenue 10, The Vertical, Bangsar South City, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. www.aeoncredit.com.my 03-2772 9000