

Q2 FYE25 Financial Results

26 September 2024







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KEY HIGHLIGHTS



Economic Outlook and Our Strategy



| -\$- | %54 | | RM |
|---------------------------|--|---|--|
| Malaysia GDP 5.9% 2Q24 | Inflation Rate 1.9% 2Q24 | Unemployment Rate 3.3% Jul24 | Ringgit appreciated against US dollar |
| | Q2FY | /E25 Progress | |
| Sales & Receivables | Payment Business focus on Group collaboration campaigr | cheme for premium brand models to middle-income group customers t ns onboarding awareness and sales | hrough digital marketing and AEO |
| Credit Assessment | seamless customer experience Enhance portfolio manageme | ent process via AEON FinPlus m ce ent and refine credit criteria for low pe rategy to improve the take-up rate | |
| Credit Cost Management | Continual enhancement of stand necessary skills and knowledge | aff productivity through training progr ge | am to ensure staff are fully equip wit |

Q2FYE25 Overview of Financial & Key Products



Robust revenue growth supported by strong loan growth; lower PAT attributed by higher operating expenses





Q2FYE25 Focus Area: Vehicle Financing

Growth in Vehicle Financing underpinned by effective growth strategies





- Improve e-KYC adoption rate via incentive campaigns for merchants
- Scheme enhancement for Vehicle Financing to drive quality receivables
- Focusing aggressive sales growth in superbike and scooter bike segment



Q2FYE25 Focus Area: Personal Financing

Continual Personal Financing growth through improved productivity of overall channels



Personal Financing

Ever connected. Ever rewarding **ÆON CREDIT SERVICE**

AEON CREDIT PERSONAL FINANCING-i

Apply online anytime, anywhere Instant approval Instant cash to

APPLY NOW!





To increase Personal Financing sales and acquire new customer base via online aggregator platform

- Focus on sales recovery process through diversify of product ٠ portfolio
- Improve ticket size and approval ratio of selected customer • base



Q2FYE25 Focus Area: Payment Business

Payment Business sales growth expansion through card rebranding



Card Privilege Revamp





Every 20th and 28th of the month

Up to 4X points On daily spending in AEON

- Credit card in circulation (CIC) grew by 5.3% QoQ, driven by revamped credit card features and collaboration campaigns with AEON Group
- Launch of virtual card on AEON Wallet on 20 Aug 24 with quick card activation and usage, designed exclusively for online transactions. As of 31 Aug 24, 7.4k virtual card have been issued
- Exclusive Lounge access for Platinum card member and entitled AMP member to enhance AEON Living zone membership services

AEON Lounge



Virtual Card



Credit card in circulation grew by 22.6% YoY







FINANCIAL REVIEW

Financial Performance

Strong sales growth driven by effective marketing strategies



| | | Q2FYE24 | Q2FYE25 | Q2 QoQ | Q2 YoY | 1HFYE24 | 1HFYE25 | 1H YoY |
|------------------|-----------------------------------|---------|---------|--------|--------|----------|----------|--------|
| | Total Income | 521.2M | 593.5M | +0.6% | +13.9% | 1,023.1M | 1,183.3M | +15.7% |
| | Operating Expenses | 275.2M | 368.8M | +11.2% | +34.0% | 560.4M | 700.4M | +25.0% |
| | Impairment Loss | 120.6M | 193.6M | +18.4% | +60.5% | 273.1M | 357.1M | +30.7% |
| Profitability | Operating Profit | 159.2M | 119.9M | -12.4% | -24.7% | 291.1M | 276.3M | -5.1% |
| | РВТ | 159.2M | 101.1M | -30.2% | -36.5% | 291.1M | 246.0M | -15.5% |
| | PAT | 120.2M | 71.2M | -33.1% | -40.8% | 219.6M | 177.6M | -19.1% |
| | ROE | 17.8% | 13.3% | -2.6% | -4.5% | 17.8% | 13.3% | -4.5% |
| | Transaction & Financing Volume | 1.8B | 2.2B | +9.3% | +20.6% | 3.6B | 4.1B | +14.1% |
| Accet | Gross Financing Receivables | 11.6B | 13.2B | +4.3% | +14.1% | 11.6B | 13.2B | +14.1% |
| Asset Quality | Loan Loss Coverage Ratio | 219% | 230% | +8.0% | +11.0% | 219% | 230% | +11.0% |
| | Non-Performing Loan (NPL) | 2.98% | 2.37% | -0.1% | -0.6% | 2.98% | 2.37% | -0.6% |
| | Net Credit Cost (NCC) | 3.23% | 3.82% | +0.6% | +0.6% | 3.23% | 3.82% | +0.6% |

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Total Transaction & Financing Volume

Notable growth in overall volume lead by Personal Financing 18.7% QoQ growth





Total Gross Financing Receivables

Stronger loan growth across all key products





| Volume (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ | YoY |
|--------------------|-------------|-------------|-------------|------|-------|
| Easy Payment | 7,510 | 8,086 | 8,398 | 3.9% | 11.8% |
| Payment Business | 739 | 804 | 843 | 4.8% | 14.1% |
| Personal Financing | 3,317 | 3,763 | 3,958 | 5.2% | 19.3% |
| Total | 11,566 | 12,653 | 13,199 | 4.3% | 14.1% |

- Auto Financing grew by 5.8% QoQ supported by effective merchant engagement and efficient sales claim follow up. We will continuously target quality receivables through acquisition of M40 segment and further drive online and offline branding awareness
- Personal Financing grew by 5.2% QoQ attributed to productivity improvement and effective digital advertising for product awareness

Receivables Collection

Sequential continual improvement in collection performance



| Current Collection Ratio (%) | D1 & D2 Collection Ratio (%) | Collection performance continues to improve |
|---|---|--|
| Current Collection Ratio - Not Past Due (%) | → D1 Collection Ratio - Past Due 1 month (%) → D2 Collection Ratio - Past Due 2-3 months (%) | QoQ due to: Implementation new staff incentive schemes and task force set up to optimis collection activities and improve |
| | 82.7 83.8 84.1 | collection activities and improve manpower efficiency Continue risk-based collection approace and focus on high-risk customer group |
| 97.6 97.7 | 73.1 73.1 | Strengthen field visit effectiveness ar improve credit assessment |
| | 71.0 | Recruit additional collection agencies an improvement in agency management introducing tiered incentive programme |
| Q2 Q1 Q2 FYE24 FYE25 FYE25 | Q2 Q1 Q2 FYE24 FYE25 FYE25 | |

Non-Performing Loan (NPL) and Net Credit Cost (NCC)



Continuous prudent approach on provisioning



| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 |
|-------------|-------------|-------------|-------------|
| Receivables | 11,566 | 12,653 | 13,199 |
| Balance D3+ | 345 | 312 | 313 |
| NPL (%) | 2.98 | 2.46 | 2.37 |

Lower QoQ for NPL and higher NCC:

- Continuous monitoring on credit tightening policies and review on poor performing segments
- Provide appropriate training to strengthen credit judgment skills in order to improve the accuracy of assessment
- Enhance credit assessment experience through AEON FinPlus membership auto approval process to enhance customer experience

| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 |
|----------------------------|-------------|-------------|-------------|
| Total Impairment Loss (IL) | 121 | 163 | 194 |
| (-) Bad Debt Recovered | 46 | 64 | 50 |
| NCC | 75 | 99 | 144 |

Impairment Loss (IL) Analysis

Loan Loss Coverage Ratio continues to remain healthy





Expected Credit Loss (ECL) provision attributed by:

Bad debt written off mainly contributed by Motorcycle Financing and Personal Financing from the younger age group

Actions have been taken to improve the credit assessment accuracy including mandatory e-KYC and enhancement of merchant management framework

| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ RM mil | QoQ |
|--------------|-------------|-------------|-------------|---------------|-----------|
| Write Off | 162 | 168 | 168 | - | - |
| IL Provision | -41 | -5 | 26 | 31 | - >100.0% |
| Total IL | 121 | 163 | 194 | 31 | 18.4% |

Cost-to-Income Ratio (CIR)

Sustained diligence in managing operation costs



| RM mil | Q2 FYE24 | Q2 FYE25 | YoY | 1H FYE24 | 1H FYE25 | YoY |
|---------------------------|-------------|-------------|-------|-------------|-------------|-------|
| Total Operating Income | 521.2 | 593.5 | 13.9% | 1,023.1 | 1,183.3 | 15.7% |
| Personnel Expenses | 63.3 | 71.6 | 13.2% | 116.2 | 135.8 | 16.8% |
| Advertisement & Promotion | 8.6 | 13.2 | 54.1% | 18.3 | 28.5 | 56.1% |
| Other Operating Expenses | 82.7 | 90.4 | 9.2% | 152.8 | 179.0 | 17.2% |
| Total Operating Expenses | 154.6 | 175.2 | 13.4% | 287.3 | 343.3 | 19.5% |
| CIR % | 29.7% | 29.5% | - | 28.1% | 29.0% | - |





- Operating income increased by 13.9% YoY in Q2FYE25 to RM593.5 mil contributed by higher revenue from the receivable growth
- Overall operating expenses increased by 13.4% YoY in Q2FYE25 partly in line with higher sales and revenue generating activities
- Cost to income ratio excluding IL marginal declined to 29.0% compared to 28.1% in 1HFYE24

Dividend

Declared interim dividend of 14.25 sen for 1HFYE25





* Declared special dividend in conjunction with AEON Credit's 25th Anniversary celebration

** Adjusted to reflect the bonus issue of 1 bonus share for every existing I share which was completed on 21 Nov 23





KEY STRATEGIES AND MOVING FORWARD

FYE25 Indicators

Continual delivery of sustainable returns to shareholders



| | Indicators FYE25 | Actual 1HFYE25 | Remark |
|--------------------------------|---------------------|-------------------|--|
| Loan Growth | ±10% | 14.1% | Robust loan growth driven by strong market demand for Vehicle Financing and Personal Financing |
| Cost-to-Income (exclude IL) | < 30% | 29.0% | CIR grew aligned with sales and business expansion Continuing prudent cost management |
| ROE | ±13% * | 13.3% | Annualised PAT translating to ROE of 13.3% |
| Dividend Payout Ratio | > 30% of PAT | 41.0% | Declared interim dividend of 14.25 sen |

* Incorporating proportionate share of AEON Bank results for FYE25

Strategic Roadmap For FYE25

Expanding brand visibility & bringing "Finance" closer to everyone





Q2FYE25 Business Strategy Update

"Malaysian Essential Lifestyle App" for seamless shopping and financing solutions





- To integrate financial services and retail function in one application, to support a broader range of financial service
- Conversion of AEON Wallet to AEON Group membership app via common ID and loyalty programme
- To improve customer retention and increase membership acquisition

- Become AEON Point Member
 - No AMP card required to register as AEON Point Member
- 2 Pre-approval credit limit via App
 - Customer can get pre-approval credit limit via app
- Onboarding Via app
 - Personal Financing and Credit Card customer onboarding via app



Q2FYE25 Business Strategy Update

Accelerating automation to enhance customers' digital experience



- Introduce AEON FinPlus membership for existing customer to promote cross selling and drive autoapproval ratio
- Continuously automate onboarding process and credit criteria adjustment to improve productivity and asset quality

- Launch of Credit Card digital onboarding with pre-assessment with e-KYC
- Turnaround time 15 minutes stood at 33.0% by constant review on auto judgement criteria
- Auto judgement declined in Q2FYE25 resulted from non e-KYC applications, to continue drive the usage of e-KYC





Sustainability Focus

Sustainability Progress in Q2FYE25





Corporate Social Responsibilities Key Activities in Q2FYE25

Strengthening communities through active socially impactful initiatives and outreach

Malaysian AEON Foundation



PREPARATION FOR MONSOON SEASON UNDER MAF AEON BANTU INITIATIVE

Preparation 1,100 homecare boxes for the upcoming year end monsoon season and donation aid to natural calamity victims in Peninsular Malaysia





MAF AEON CHARITY RUN 2024

Charity fund-raising of RM1.0mil to 10 Government Hospitals for low-income families with medical assistance and care

AEON Credit Financial Literacy Programme



AEON FINANCIAL SAVVY PROGRAMME WITH SCHOOL TEACHERS UNDER MAF AEON SMART CLASSROOM PROGRAMME

Annual awareness session on online scam, children predators, takaful and digital banking safety to 30 school teachers with the aim of promoting financial literacy to communities in Malaysia





AEON Bank

FYE25 Strategic Initiatives for Personal and Business Banking

- On 1 Aug 24, the Company subscribed for 100 mil new ordinary shares at RM1.00 each in AEON Bank, raising its shareholding from 175 mil to 275 mil shares, while maintaining a 50% equity interest.
- This additional subscription supports AEON Bank's operating and capital expenditures and helps meet Bank Negara Malaysia's minimum capital requirements.

Additional Features:

- Two hours of free parking at AEON Malls
- Waiver 1% service fee for overseas transactions and RM5 processing fee for internal cash withdrawals

Campaigns Promotion:

- 3.00% p.a. for savings pots
- 0.88% p.a. for Savings Account
- 1,000 sign-up AEON points



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APPENDICES



Performance Highlights



| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ | YoY | 1H FYE24 | 1H FYE25 | ΥοΥ |
|---|-------------|-------------|-------------|--------|--------|-------------|-------------|--------|
| Total Transaction & Financing Volume | 1,789.9 | 1,975.0 | 2,158.0 | 9.3% | 20.6% | 3,622.2 | 4,133.0 | 14.1% |
| Easy Payment Financing | 804.9 | 963.9 | 1,015.5 | 5.4% | 26.2% | 1,661.6 | 1,979.3 | 19.1% |
| Payment Business | 485.2 | 537.6 | 580.3 | 8.0% | 19.6% | 967.8 | 1,118.0 | 15.5% |
| Personal Financing | 499.8 | 473.5 | 562.2 | 18.7% | 12.5% | 992.8 | 1,035.7 | 4.3% |
| | | | | | | | | |
| Total Income | 521.2 | 589.8 | 593.5 | 0.6% | 13.9% | 1,023.1 | 1,183.3 | 15.7% |
| Operating Expenses | -275.2 | -331.6 | -368.8 | 11.2% | 34.0% | -560.4 | -700.4 | 25.0% |
| Interest Expenses | -86.8 | -101.8 | -104.8 | 2.9% | 20.7% | -171.5 | -206.6 | 20.4% |
| Operating Profit | 159.2 | 156.4 | 119.9 | -23.3% | -24.7% | 291.1 | 276.3 | -5.1% |
| Share of Result of Associate | - | -11.6 | -18.7 | 61.6% | 100.0% | - | -30.3 | 100.0% |
| Profit Before Tax | 159.2 | 144.8 | 101.1 | -30.2% | -36.5% | 291.1 | 246.0 | -15.5% |
| Income Tax | -39.0 | -38.4 | -29.9 | -22.0% | -23.2% | -71.5 | -68.4 | -4.5% |
| Net Profit | 120.2 | 106.4 | 71.2 | -33.1% | -40.8% | 219.6 | 177.6 | -19.1% |

Financial Summary



| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ | ΥοΥ |
|-----------------------------|-------------|-------------|-------------|-------|-------|
| Easy Payment Financing | 7,510.1 | 8,085.7 | 8,398.3 | 3.9% | 11.8% |
| Payment Business | 738.8 | 804.1 | 842.8 | 4.8% | 14.1% |
| Personal Financing | 3,316.7 | 3,763.6 | 3,957.4 | 5.2% | 19.3% |
| Total Financing Receivables | 11,565.6 | 12,653.4 | 13,198.5 | 4.3% | 14.1% |
| Impairment Loss | -754.5 | -691.8 | -717.6 | 3.7% | -4.9% |
| Other Assets | 1,122.9 | 1,058.2 | 1,087.8 | 2.8% | -3.1% |
| Total Assets | 11,934.0 | 13,019.8 | 13,568.7 | 4.2% | 13.7% |
| Total Liabilities | 9,232.6 | 10,289.7 | 10,844.2 | 5.4% | 17.5% |
| Shareholders' Fund | 2,701.4 | 2,730.1 | 2,724.5 | -0.2% | 0.9% |

Operating Income



| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ | ΥοΥ | 1H FYE24 | 1H FYE25 | YoY |
|------------------------|-------------|-------------|-------------|--------|-------|-------------|-------------|-------|
| Easy Payment Financing | 284.1 | 307.6 | 316.7 | 2.9% | 11.4% | 562.2 | 624.3 | 11.0% |
| Payment Business | 44.3 | 45.9 | 47.3 | 3.2% | 7.0% | 87.1 | 93.2 | 7.0% |
| Personal Financing | 140.1 | 165.2 | 173.9 | 5.3% | 24.1% | 268.9 | 339.1 | 26.1% |
| Brokerage Fee* | 3.2 | 3.5 | 3.5 | -1.1% | 9.9% | 6.2 | 7.1 | 15.3% |
| Total Revenue | 471.7 | 522.2 | 541.4 | 3.7% | 14.8% | 924.4 | 1,063.7 | 15.1% |
| Other Operating Income | 49.5 | 67.6 | 52.1 | -23.0% | 5.1% | 98.7 | 119.6 | 21.2% |
| Total Operating Income | 521.2 | 589.8 | 593.5 | 0.6% | 13.9% | 1,023.1 | 1,183.3 | 15.7% |

*AEON Insurance Brokers (M) Sdn Bhd (Formerly known as Insurepro Sdn Bhd) is a wholly-owned subsidiary of AEON Credit since Oct 2021

Total Expenses



| (RM mil) | Q2 FYE24 | Q1 FYE25 | Q2 FYE25 | QoQ | ΥοΥ | 1H FYE24 | 1H FYE25 | YoY |
|--------------------------------|-------------|-------------|-------------|--------|-------|-------------|-------------|-------|
| Impairment Loss on Receivables | 120.6 | 163.5 | 193.6 | 18.4% | 60.5% | 273.1 | 357.1 | 30.7% |
| Personnel Expenses | 63.3 | 64.2 | 71.6 | 11.6% | 13.2% | 116.2 | 135.8 | 16.8% |
| Advertising & Promotion (A&P) | 8.6 | 15.3 | 13.2 | -13.3% | 54.1% | 18.3 | 28.5 | 56.1% |
| Other Operating Expenses | 82.7 | 88.7 | 90.4 | 1.9% | 9.2% | 152.8 | 179.0 | 17.2% |
| Operating Expenses | 275.2 | 331.6 | 368.8 | 11.2% | 34.0% | 560.4 | 700.4 | 25.0% |
| Interest expenses | 86.8 | 101.8 | 104.8 | 2.9% | 20.7% | 171.5 | 206.6 | 20.4% |
| Total Expenses | 362.0 | 433.4 | 473.6 | 9.3% | 30.8% | 731.9 | 907.0 | 23.9% |

Financial Indicators



| | FYE22 | FYE23 | FYE24 | Q2 FYE25 | 1H FYE25 |
|---|-------|-------|---------|-------------|-------------|
| PBT (RM mil) | 526.8 | 547.0 | 565.2 | 101.1 | 246.0 |
| PAT (RM mil) | 365.4 | 417.7 | 424.0 | 71.2 | 177.6 |
| | | | | | |
| Weighted average no. of ordinary shares (mil) | 255.3 | 255.3 | 510.6** | 510.6** | 510.6** |
| Basic EPS (RM)* | 0.70 | 0.80 | 0.81 | 0.70 | 0.70 |
| NTA per share (RM)* | 3.9 | 4.6 | 5.2 | 5.34 | 5.34 |
| | | | | | |
| ROE (%) | 19.2 | 18.8 | 16.7 | 13.3 | 13.3 |
| ROA (%) | 3.6 | 3.9 | 3.6 | 2.73 | 2.73 |
| | | | | | |
| Capital Adequacy Ratio (%) | 26.8 | 27.1 | 24.4 | 23.4 | 23.4 |
| Debt-to-Equity Ratio (x) | 3.1 | 3.0 | 3.5 | 3.6 | 3.6 |
| | | | | | |
| Share Price (RM)* | 7.3 | 6.0 | 6.34 | 7.1 | 7.1 |
| PER (x) | 10.6 | 7.5 | 7.8 | 10.1 | 10.1 |
| Market Capitalisation (RM mil) | 3,748 | 3,064 | 3,237 | 3,625 | 3,625 |

* The Basic EPS and NTA per share restated for FYE2021, FYE2022, FYE2023, to reflect the bonus issue which was completed on 21 November 2023

** Reflect the bonus issue which was completed on 21 November 2023



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THANK YOU

Mr Lee Kit Seong

Chief Corporate Officer leeks@aeoncredit.com.my

Ms Lee Siew Tee

Chief Financial Officer stlee@aeoncredit.com.my

Investor Relations Team ir_info@aeoncredit.com.my

Level 18, UOA Corporate Tower, Avenue 10, The Vertical, Bangsar South City, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur.

www.aeoncredit.com.my

03-2772 9000